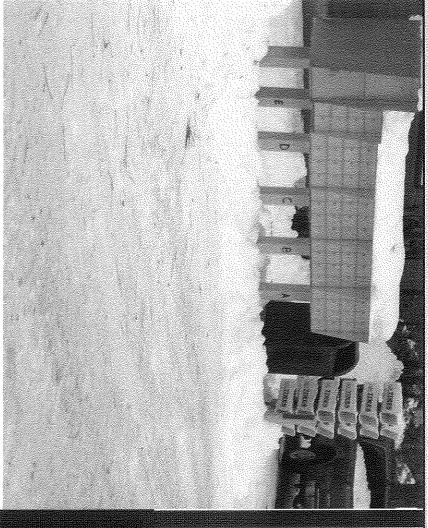


#### FY2013-14

# Spalding Community Services District Budget



"Providing a Saife and Wholesome Recreational Experience for Visitors and Residents Since 1985"

## SPALDING COMMUNITY SERVICE DISTRICT HISTORY

#### FY 2013 - 2014 BUDGET

## "Providing a Safe and Wholesome Recreational Experience for Visitors and Residents Since 1985"

changed the name of the District from Eagle Lake Community Services District to Spalding Community Services District Community Services District (CSD) without election and designated the initial Board of Directors. On September 1, 1992, the CSD Board On June 11, 1985, the Lassen County Board of Supervisors adopted Resolution 84/85-86 ordering the formation of the Eagle Lake

According to the 2010 census, the racial makeup of Spalding is 94.4% White, 1.7% Native American, .6% Asian, and 3.3% other The District is comprised of approximately 360 Acres and serves a permanent population of 178 and seasonal population of between 1000 -2000 (summer visitors) people. Of the 665 housing units, there are 94 permanent households with an average size of 1.89 persons

utilizes contract personnel for engineering, legal and wastewater services year round. A part time recreation employee assists during the fishing season. The Fire Department currently has 10 volunteers. SCSD also currently employs one full time (Wastewater Operator) and three, less than full time (General Manager, Bookkeeper and Clerk) employees There are four major functional areas that the district manages. These are Recreation, Wastewater, Fire and Mail Service. The District

90th day. If no appointment is made, a special election must be held to fill a vacancy be filled by the Board within 60 days of the vacancy. The Board of Supervisors may appoint a Board Member from the 61st day through the voters of Lassen County and live in the area served by the District (Government Code 25041 & 61040 (b)). Any openings on the Board must one vacant Board position. The next regular election will be held in June 2014 to fill three positions. Board Members must be registered term limit. All five of our Board members were elected in November 2012. A special mail election will be held on August 27, 2013 to fill The District has a five person Board with the Board electing a Chairperson each year. Each Board member serves a four-year term with no

small grant from Cal Fire for the Fire Department for \$12,000. programs in the future. Grants should be a priority especially for the replacement of Fire Department equipment. We have applied for one Sewer Bond. New revenue sources need to be explored so the District can upgrade and/or purchase equipment, or provide for new its operations. Currently, there is about \$20,000 dollars of uncollected revenue in the Sewer O& M fees, as well as unpaid taxes for the raised without the approval of the voters within the District. It is important that the District collect the taxes and fees in order to facilitate The major funding for the District comes from taxes or payment for services. Due to the Proposition 218 & 26 legislation, taxes cannot be

#### SCSD's GENERAL MANAGER'S MESSAGE

was added the unfinished work has been completed. A remodel of the District Offices was completed in 2010 and a Wastewater maintenance building the summer of 2012, we began the Mail Service. The overall management of the operation has taken on a new personality, and much of Since joining the District in December 2009, the staff and I have learned much about the operations of the Fire, Wastewater and Marina. In

community. This is the fourth year for the format of this budget and does contain minor changes from last year. documented so that those who come in the future will understand and appreciate what the small staff and Board members do for this been much research into the various aspects of the operations and finance of the various departments. What has been discovered is now Having a professional budget document is essential so that the community can trust in the work of those involved in the District.

promote donations are highly encouraged. 50% match. The District needs to explore other avenues of funding to support our fire agency! Boot campaigns and other activities that the near future need to be replaced. Grants will be aggressively looked into; however Federal grants that were common in the past are no longer available. Many of these grants require a percentage of matching funds, as does the current one incorporated into this budget, a Funding comes strictly from a fire assessment tax that has not been changed since its inception. Much of the equipment is aging and will in Of the four main budget categories (Fire, Wastewater, Administration and Recreation), the most worrisome is the Fire Department

them into the capital improvement fund for recreation. year, this project will have to be delayed. This will be the second year that we are budgeting the 25% collected in Marina Fees and placing thirds. We had planned on sealing the North half of the parking lot in 2013, however with the poor parking collection from the last fiscal unchanged over the past four seasons. This past year, the lake level was extremely low and the income for the Marina was down by two-The Recreation operation is dependent upon receipts from the marina parking and the boat dock facilities. The fees have remained

collected a number of those accounts. We now have over 100 owners paying for O&M by the year at the \$300 rate backup person to do necessary work. Staff has worked diligently on the collection of outstanding Operation and Maintenance fees and has care of all the issues that may arise in the District. Also, when that person is gone on vacation or other approved leave, there is not a The Wastewater fund seems to be sufficiently funded at this time. One concern is that there is only a single maintenance person to take

function and stay solvent well into the future. I want to thank all the staff that worked long and hard to help create this budget document. This staff is very dedicated reserve fund that could be utilized for unforeseen issues that may arise and capital replacements. With these changes, the District should Last year, we began to put away funds for the replacement of capital items in each of the four departments. We need to continue such a

#### CSD - COUNTY FUND SUNNARY

Nov. 16, 2007)

responsibility of the CSD. The county provides very limited oversight and in most cases, if not all, proper accounting tools must be used by Obligation Improvement Bonds secured for the construction of the wastewater treatment facility. Management of all funds is the funds of the district. Three (3) of the agency funds (often referred to as trust accounts) are for management of the Spalding CSD Limited Spalding CSD maintains four (4) budgetary funds and five (5) agency funds in the County Treasury. The budgetary funds are the operating

Budgetary funds require the adoption of an annual budget. Oversight is the responsibility of the District Board and the General Manager. Expenditures of the district are paid through the County Auditor's Office only after review and approval of the General Manger and then the CSD Board

also place in this account. finance only the public facilities described or identified in a Fire Capital Facilities Improvement Plan of the district. Special donations are approved by the district voters in a special election in February 1998. An agency fund 306-0061-7603383 - Spalding CSD Fire Improvement Fee Trust (\$21,733 as of 5/30/2013)— was established by Resolution 09-005. The fire capital improvement fees collected shall be used to Fund 225 Spalding CSD - Fire - This fund is used for fire protection operations. Its primary revenue comes from a special tax

revenue source. Now that construction is complete, this fund is used for wastewater treatment operations. activity had been managed through this fund. Program Names were assigned during project construction to assist in tracking activity by at one time received revenue from a parcel assessment designated to assist in the creation of the wastewater facility. All construction fiscal Fund 227 Spalding CSD - Sewer - This fund was created for the Spalding Sewer Project. It was created sometime prior to 1995 and

the CPI without permission also states that we may not charge more than \$13 for day use fee without permission of the agency. Fees may be increased annually by year contract (2001 – 2021) with State Boating and Waterways number 01-101-303 requires that we place 25% of the total annual boat assist in tracking recreation activity. It has more recently been used as a capital improvement fund for the marina construction. Our 20 comes from parking and dock permits. An agency fund, 306-0061-07603302 - Spalding CSD Recreation Trust - was established in 1997 to launching fees (parking or day use fees) annually into this fund to be used for major maintenance and capital improvement. The contract Fund 231 Spalding CSD - Recreation - This fund is used exclusively for recreation facility operations. Its revenue comes primarily

Administrative Allocations from the other three departments Operations of the District. The revenue to support this fund comes from rental of the building, any interest in the fund, SB90 claims and \*Fund 222 Spalding CSD – Administrative – This fund was established to fund the Administrative overhead involved in the

2007B. A better description of the funds allowable uses can be found in the bond documents. The 3 Sewer agency funds are: Agency Funds have been created for the administration of the Spalding CSD Limited Obligation Improvement Bonds Series 2007A and

money in the Redemption Fund to pay the debt service on the bonds. Redemption Fund will be used primarily to achieve a proper matching of revenues and debt service within each Bond Year. The source of revenue will be annual parcel assessment collected on the secured property tax roll and direct bill assessments. The Treasurer shall use the 307-0071-7603374 Spalding Bond Redemption Fund - Per the Tax Certificate document dated September 28, 2007, the

shall be applied for the purpose of paying the cost of the improvements, including payment of the incidental expenses in connection with the Bonds and will be used to pay the costs of the Project and a portion of the costs of issuance of the Bonds. The moneys in this account improvements 307-0071-7603375 Spalding Bond Improvement Fund - This fund will receive amounts deposited from the New Money Portion of

one-tenth of average annual debt service on the bonds. 307-0071-7603376 Spalding Bond Debt Service Reserve — This fund will be used to hold the minimum reserve amount equal to

County offers only limited oversight in the management of these funds. It is the CSD's responsibility to maintain and manage appropriate In summary, Spalding CSD maintains nine (9) funds within the Lassen County Treasury. With the exception to pooled investments, the accounting records.

Un

#### GOALS FOR FY 2013 - 2014

Obtain a Fire Insurance Service Office (ISO) rating of 8B or lower by the end of the Fiscal Year.

#### Completed February 2013

N Improve the mailboxes within the district by providing PO Boxes in the District lobby and Neighborhood boxes in strategic locations within the District.

#### **Completed February 2013**

W Create a plan for a trail system within Spalding, apply for grant funding, and partner with local, state and federal agencies to provide additional non-motorized recreational opportunities in the Spalding area.

#### HCF Grant funding was denied

fiscal year's budget document. the fund and time limitations that may be associated with each one. A report of Goal Accomplishments will be incorporated into the next how to proceed with each goal by the General Manager and the progress of each will be tracked. Each goal has taken into consideration The following are the top three goals as set by the Spalding Community Services District Board for the fiscal year. Staff will be directed as to

#### 2013 - 2014 GOALS

- Create improvements in the fire equipment, operations and funding
- Establish an Emergency Evacuation Plan for the Community
- Continue to work towards beautification of the Spalding Tract

### **BUDGET SUMMARY FOR FISCAL YEAR 2013 - 2014**

cash funds that have been carried over from previous years (indicated in red). The breakdown is as follows; The Fiscal Year 2013 - 2014 budget total is \$397,380 with revenues of \$375,618. The shortfall will be made up through the use of

AS PHANTANA PARAMETER PROPERTY	HIIIHHHHHHHANAAAAAAAAAAAAAAAAAAAAAAAAAA	HIIIIIII TAAA AA A	ванининиванинаходия «Моха «Минахонология» «Пелеминалин» — .	олен полужения в полужения полужения в	CONTRACTOR OF THE PROPERTY OF
BUDGET SUMMARY		O. I. I.	Sewer	Recreation	
TOTAL REVENUE & TRANSFERS IN	\$115,746	\$44,457	\$205,000	\$10,415	\$375,618
TOTAL EXPENDITURES AND TRANSFERS					
OUT	\$116,290	\$58,405	\$207,734	\$14,952	\$397,380
TOTAL CASH FUND BALANCE REQUIRED	\(\sigma_{14}\)	(876,215)	25,730	\$4.53 <u>)</u>	(21,753)
CASH BALANCE AVAILABLE 6/30/12	\$21,801	20,937	\$292,259	\$41,730	\$376,586
Capital Reserves	\$13,530	\$6,448	\$179,226	\$9,173	\$208,377
PROJECTED CASH BALANCE 6/30/14	\$23,752	\$8,581	\$88,363	(\$5,594)	\$115,102
OTANIZZA ZINZANZBIEŻ ZA KREZNIZZATENIA W WIRKALIA ZO W W W W W W W W W W W W W W W W W W				THE THE PERSON NAMED IN STREET, WHEN THE PERSON NAMED IN STREET, PROPERTY OF THE PERSO	THE TAXABLE STREET, ST

prior FY in the 2013 - 2014 Fiscal Year. also be placing 10% in a cash encumbrance reserve for all departments (See page 15). No capital projects are left over from the infrastructure. Between last year's and this year's contributions, there will be nearly \$180,000 in Sewer capital reserve! We will from the Sewer cash balance and place it into a Capital Replacement Reserve in the budget for future needs of the sewer It is projected that the District will have a cash balance of approximately \$161,288 by June 30, 2014. We are going to place \$50,000

anticipated. We did not complete the sealing project on the North end of the Marina parking area because of lack of funding. the low water levels over the past season, which will continue this upcoming season, we did not realize \$30,000 in revenue that we current condition of our Engines and Tenders. We will also run very low or deplete the cash in the Recreation area as well. Due to assessment fees and begin to educate the public about the costs of running the fire department and make suggestions for Once again, the Fire Department's cash balance will be very low or depleted. It would be fiscally prudent to review the fire increasing and/or restructuring the annual assessment. There is a definite need to establish a vehicle replacement fund given the

7/3/2013	\$397,380	\$14,952	\$207,734	\$58,405	\$116,290	GRAND TOTAL
	\$0 \$24,000	\$0 \$0	000′6\$ 0\$	\$0 \$15,000	\$0 \$0	3006100 BUILDING FUND 3006200 EQUIPMENT FUND
						CAPITAL IMPROVEMENT
-10.3%	373,380	\$14,952	\$198,734	\$43,405	\$116,290	TOTAL SALARIES & SERVICES
	\$253,566	\$ <u>10,191</u>	\$144,369	\$43,405	\$55,600	TOTAL MATERIALS and SERVICES
	1 \$111,850	\$4,541	\$90,544	\$16,764		3007000 Administrative Allocation - TRSF Out
	\$19,030	\$450	\$6,500	\$2,000	\$10,080	3003000 UTILITIES
	\$3,775	\$0	\$625	\$500	\$2,650	3002901 CONFERENCES AND TRAINING
	\$3,000	\$0	\$300	\$250	\$2,450	3002900 TRANSPORTATION & TRAVEL
	\$9,985	\$700	\$6,175	\$250	\$2,860	3002800 SPECIAL DEPT EXPENSE
	\$3,400	\$100	\$3,000	\$150	\$150	3002700 SMALL TOOLS & INSTRUMTS
	\$3,000	\$0	\$1,000	\$0	\$2,000	3002500 RENTS & LEASES EQUIP
		\$0	\$50	\$100	\$750	3002400 PUB/LEGAL NOTICE
	\$27,550	\$700	\$10,000	\$500	\$16,350	3002300 PROF/SPECIALIZED SERVICES
	0.56\$	\$100	\$750	\$0	\$100	3002201 POSTAGE
	\$2,900	\$250	\$1,350	\$150	\$1,150	3002200 OFFICE EXPENSE
	\$2,180	\$100	\$650	\$150	\$1,280	3002000 WEMBERSHIPS
	\$1,850	\$0	\$50	\$1,750	\$50	3001900 MEDICAL SUPPLIES
	\$5,800	\$250	\$450	\$100	\$5,000	3001800 MAINTENANCE BUILD & IMPROV
	\$7,200	\$350	\$2,500	\$4,300	\$50	3001701 VEH MAINT/FUEL
	\$7,400	\$150	\$5,000	\$1,700	\$550	3001700 MAINTENANCE EQUIP
	\$26,471	\$1,900	\$8,500	\$11,891	\$4,180	3001500 WORKERS COMP & LIAB. INSURANCE
	\$1,180	\$600	\$250	\$100	\$230	3001400 HOUSEHOLD EXP
	\$2,650	\$0	\$50	\$2,500	\$100	3001300 FOOD
	\$11,920	\$0	\$6,300	\$100	\$5,520	3001200 COMMUNICATIONS
	\$575	\$0	\$325	\$150	\$100	MATERIALS AND SERVICES 3001100 CLOTHING & PERSONAL
9.0%	croferic	00/46	\$54,305	100	\$60,690	Total Salaries & Benefits
763 0	\$44,776	) 3 3 5 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	* \$ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	* *	\$26,063	3000211 SPECIAL DISTRICTS BENEFITS
		\$3,800	\$36,612	Ś	\$34,628	3000100 SALARIES AND WAGES
	21.0 20.0 20.0 20.0 20.0 20.0 20.0 20.0		5205,800	544,457	5775,746	Total Revenue & Transfer
		REMAN STATES TORON WHITE THE STATES THE	1 00000 thuis space space chiss separa so	NAS ANNA STATE STATE STATE WEEK! SAME WAS		2012200 Operating Transfer IN
	\$263,768	214,415	5205,400	S44,457	53,896	REVENUE
		Recreation	Sewer	Fire		
	BUDGET FY 13-14		227	S	222	

SD         Admin         Fire         Sewer         Recreation           E         \$12.273         \$44,9/θ         \$205,0θθ         \$45,15θ           \$123,748         \$41,9/θ         \$205,0θθ         \$45,15θ           \$123,748         \$41,9/θ         \$205,0θθ         \$45,15θ           \$123,748         \$42,97θ         \$205,0θθ         \$45,15θ           \$42,870         \$0         \$17,593         \$1,212           \$200         \$43,700         \$0         \$33,782         \$7,062           \$200         \$41,970         \$2,500         \$33,782         \$7,062           \$200         \$41,970         \$2,500         \$33,782         \$7,062           \$200         \$41,500         \$150         \$32,500         \$1,212           \$200         \$2,500         \$2,500         \$33,782         \$7,062           \$100         \$2,500         \$2,500         \$1,000         \$0           \$200         \$2,000         \$1,500         \$1,000         \$0           \$1,500         \$1,500         \$1,500         \$1,000         \$1,660           \$1,500         \$1,500         \$1,500         \$1,000         \$1,660           \$1,500         \$1,500						
SID         Admin         Fire         Sewer         Recreation           E         \$12.273         \$44,9/θ         \$2.05,0θθ         \$45,15θ           \$12.24,728         \$41,9/θ         \$2.05,0θθ         \$45,15θ           \$12.23,748         \$41,9/θ         \$2.05,0θθ         \$45,15θ           \$12.23,748         \$41,9/θ         \$2.05,0θθ         \$45,15θ           \$12.23,748         \$41,9/θ         \$2.00,0θθ         \$45,15θ           \$12.23,748         \$42,87θ         \$0         \$11,599         \$45,15θ           \$12.23,748         \$42,87θ         \$0         \$215,599         \$58,189         \$58,199           \$12.23,748         \$22,800         \$150         \$35,189         \$58,199         \$58,122           \$12.23,748         \$200         \$150         \$32,299         \$51,299         \$51,299           \$12.23,748         \$200         \$150         \$32,299         \$100         \$100           \$12.247         \$200         \$150         \$22,299         \$100         \$100         \$100         \$100         \$100         \$100         \$100         \$100         \$100         \$100         \$100         \$100         \$100         \$100         \$100         \$100 <t< th=""><th></th><th>\$55,744</th><th>\$207,526</th><th>\$61,234</th><th>\$123,747</th><th>GRAND TOTAL</th></t<>		\$55,744	\$207,526	\$61,234	\$123,747	GRAND TOTAL
STD   Admin   Fire   Sewer   Recreation		000'01\$	\$0 \$2,500	\$0 \$19,720	\$0 \$0	3006100 BUILDING FUND 3006200 EQUIPMENT FUND
SD         Admin         Fire         Sewer         Recreation           E         \$1.2.75         \$41.910         \$205.000         \$45.150           \$feer         \$122.473         \$0         \$0         \$0         \$45.150           \$42.3.748         \$41.910         \$205.000         \$45.150         \$6.550         \$45.150           \$42.8870         \$0         \$205.000         \$36.88         \$45.150         \$5.855           \$42.8870         \$0         \$25.000         \$35.000         \$5.855         \$5.855           \$42.8870         \$22.000         \$15.90         \$32.500         \$5.855         \$5.855           \$4,720         \$2,500         \$15.90         \$32.50         \$5.902						CAPITAL IMPROVEMENT
STAGE   1222   1225   1247   1241   1241   1242		\$45,744	\$205,026	\$41,514	\$123,747	TOTAL SALARIES & SERVICES
STD   Admin   Fire   Sewer   Recreation		\$38,682	\$151,244	\$41,514	\$52,070	TOTAL MATERIALS and SERVICES
STD   Admin   Fire   Sewer   Recreation		\$19, <b>\$</b> 0;	289,119		0	307000 Administrative Allocation - TRSF Out
STAGE		\$1,500	\$6,500	\$1,500	\$10,900	3003000 UTILITIES
SD         Admin         Fire         Sewer         Recreation           E         \$1,27,75         \$41,910         \$205,000         \$45,150           \$122,473         \$0         \$0         \$0         \$0           \$42,870         \$0         \$205,000         \$45,150         \$36           \$122,473         \$0         \$205,000         \$45,150         \$36           \$42,870         \$0         \$17,593         \$1,212         \$36           \$123,748         \$200         \$150         \$36,139         \$5,850           \$42,870         \$0         \$17,593         \$1,212         \$36           \$2205         \$22,807         \$0         \$17,593         \$1,212         \$36           \$4,720         \$2,000         \$150         \$325         \$7,662         \$3         \$3,225         \$3         \$3         \$3,225         \$3         \$3,225         \$3         \$3,225         \$3         \$3         \$3,225         \$3         \$3         \$3,225         \$3         \$3         \$3,225         \$3         \$3         \$3         \$3         \$3         \$3         \$3         \$3         \$3         \$3         \$3         \$3         \$3         \$3         \$		\$0	\$650	\$500	\$1,500	3002901 CONFERENCES AND TRAINING
SD         Admin         Fire         Sewer         Recreation           E         \$1,275         \$41,910         \$205,000         \$45,150           \$42,775         \$41,910         \$205,000         \$45,150           \$42,870         \$0         \$0         \$0         \$0           \$42,870         \$0         \$36,189         \$43,150         \$5,850           \$42,870         \$0         \$336,189         \$5,850         \$5,850         \$5,850         \$5,850         \$5,850         \$5,850         \$5,850         \$5,850         \$5,850         \$5,850         \$5,850         \$5,850         \$5,850         \$5,850         \$5,850         \$5,850         \$5,850         \$5,906		0\$	\$400	\$250	\$1,500	3002900 TRANSPORTATION & TRAVEL
SD         Admin         Fire         Sewer         Recreation           E         \$1,275         \$41,910         \$205,000         \$45,150           \$42,773         \$0         \$0         \$0         \$49           \$42,870         \$0         \$36,000         \$45,150         \$45,150           \$42,870         \$0         \$36,189         \$5,850         \$45,150           \$42,870         \$0         \$35,189         \$5,850         \$5,850           \$71,677         \$0         \$35,189         \$5,850         \$5,850           \$4,720         \$0         \$17,593         \$1,212         \$7,062           \$4,720         \$150         \$33,782         \$7,062         \$7,062         \$7,062           \$100         \$4,720         \$1,500         \$1,000         \$0         \$7,062	, a	\$3,100	\$8,000	\$700	\$1,500	3002800 SPECIAL DEPT EXPENSE
SD         Admin         Fire         Sewer         Recreation           E         \$1,275         \$41,910         \$205,000         \$45,150           \$fer         \$122,473         \$0         \$0         \$0         \$0           \$123,748         \$41,910         \$205,000         \$45,150         \$5,850         \$5,900         \$5,000         \$5,000         \$5,000         \$5,000         \$5,000         \$5,000         \$5,000         \$5,000         \$5,000         \$5,000		\$500	\$3,900	\$150	\$400	3002700 SMALL TOOLS & INSTRUMTS
SDD         Admin         Fire         Sewer         Recreation           E         \$1,275         \$41,910         \$205,000         \$45,150           \$fer         \$122,473         \$0		\$250	\$2,200	\$100	\$0	3002500 RENTS & LEASES EQUIP
SDD         Admin         Fire         Sewer         Recreation           E         \$1,275         \$41,910         \$205,000         \$45,150           \$122,473         \$0         \$0         \$0         \$0           \$123,748         \$41,910         \$205,000         \$45,150           \$28,807         \$0         \$30,150         \$45,150           \$28,807         \$0         \$37,502         \$5,850           \$200         \$1,507         \$0         \$17,593         \$1,212           \$200         \$4,720         \$0         \$17,593         \$1,212           \$200         \$4,720         \$1,500         \$17,593         \$1,212           \$200         \$24,720         \$1,500         \$17,593         \$1,212           \$200         \$2,500         \$13,167         \$11,500         \$0           \$200         \$2,500         \$1,500         \$0         \$0           \$200         \$2,500         \$1,500         \$0         \$0           \$200         \$2,500         \$1,500         \$0         \$0           \$1,500         \$13,167         \$11,500         \$0         \$0           \$1,500         \$1,500         \$1,500         \$1,0		\$0	\$100	\$100	\$750	3002400 PUB/LEGAL MAILINGS/POSTAGE
SD         Admin         Fire         Sewer         Recreation           E         \$1,275         \$41,910         \$205,000         \$45,150           \$122,473         \$0         \$0         \$0         \$0           \$42,870         \$0         \$205,000         \$45,150         \$5,850           \$42,870         \$0         \$36,189         \$5,850           \$28,807         \$0         \$35,189         \$5,850           \$71,677         \$0         \$17,593         \$1,212           \$200         \$150         \$53,782         \$7,062           \$150         \$2,500         \$1,212         \$7,062           \$200         \$1,500         \$1,000         \$0           \$4,720         \$2,500         \$7,000         \$0           \$200         \$2,500         \$7,000         \$0           \$3,000         \$13,167         \$11,500         \$0           \$300         \$13,167         \$11,500         \$0           \$100         \$100         \$100         \$100           \$100         \$1,500         \$100         \$100           \$1,500         \$1,500         \$1,650         \$1,650           \$300         \$1,650		\$11,000	\$14,200	\$500	\$20,900	3002300 PROF/SPECIALIZED SERVICES
SID         Admin         Fire         Sewer         Recreation           E         \$1,275         \$41,910         \$205,000         \$45,150           \$fer         \$122,473         \$0		\$100	\$1,300	\$0	\$300	3002201 POSTAGE
SD         Admin         Fire         Sewer         Recreation           E $$1,275$ $$41,910$ $$205,000$ $$45,150$ sfer $$122,473$ $$0$ $$0$ $$0$ $$9$ $$42,873$ $$0$ $$0$ $$36,189$ $$5,850$ $$28,807$ $$0$ $$35,189$ $$5,850$ $$28,807$ $$0$ $$35,189$ $$5,850$ $$28,807$ $$0$ $$17,593$ $$1,212$ $$28,807$ $$0$ $$17,593$ $$1,212$ $$200$ $$150$ $$53,782$ $$57,062$ $$4,720$ $$150$ $$53,782$ $$57,062$ $$0$ $$2,500$ $$100$ $$0$ $$0$ $$2,500$ $$100$ $$0$ $$0$ $$2,500$ $$1,500$ $$1,500$ $$0$ $$0$ $$2,500$ $$1,500$ $$1,500$ $$0$ $$0$ $$2,500$ $$1,500$ $$1,500$ $$0$ $$0$ $$0$ $$0$ <		\$1,650	\$1,600	\$150	\$1,150	3002200 OFFICE EXPENSE
SD         Admin         Fire         Sewer         Recreation           ε         \$1,275         \$41,910         \$205,000         \$45,150           sfer         \$122,473         \$0         \$0         \$0           \$42,870         \$0         \$205,000         \$45,150         \$5,850           \$228,807         \$0         \$36,189         \$5,850           \$71,677         \$0         \$17,593         \$1,212           \$200         \$4,720         \$150         \$33,782         \$7,062           \$200         \$4,720         \$2,600         \$7,000         \$0           \$200         \$2,500         \$150         \$32,500         \$0           \$3,000         \$13,167         \$10,500         \$0         \$0           \$150         \$35,000         \$13,167         \$1,500         \$0         \$0           \$150         \$35,000         \$13,167         \$1,500         \$0		\$100	\$700	\$150	\$1,500	3002000 MEMBERSHIPS
SD         Admin         Fire         Sewer         Recreation           E         \$1,275         \$41,910         \$205,000         \$45,150           \$122,473         \$0         \$0         \$0         \$0           \$123,748         \$41,910         \$205,000         \$45,150         \$5,850           \$42,870         \$0         \$36,189         \$5,850         \$5,850           \$71,677         \$0         \$17,593         \$1,212           \$200         \$150         \$33,782         \$7062           \$200         \$150         \$53,782         \$7062           \$300         \$2,500         \$7,000         \$9           \$300         \$2,500         \$11,500         \$9           \$300         \$33,167         \$11,500         \$0           \$0         \$350         \$2,800         \$1,000         \$0           \$0         \$350         \$2,800         \$2,000         \$0         \$0           \$0         \$350         \$2,800         \$1,000         \$0         \$0         \$0           \$0         \$350         \$2,800         \$2,000         \$100         \$0         \$0         \$0           \$0         \$350 <t< td=""><td></td><td>\$0</td><td>\$100</td><td>\$1,750</td><td>\$100</td><td>3001900 MEDICAL SUPPLIES</td></t<>		\$0	\$100	\$1,750	\$100	3001900 MEDICAL SUPPLIES
SD         Admin         Fire         Sewer         Recreation           E         \$1,275         \$41,910         \$205,000         \$45,150           \$122,473         \$0         \$0         \$0         \$0           \$123,748         \$41,910         \$205,000         \$45,150         \$5,850           \$223,748         \$41,910         \$205,000         \$45,150         \$5,850           \$23,748         \$41,910         \$205,000         \$45,150         \$5,850           \$23,000         \$1,507         \$0         \$36,189         \$45,150         \$5,850           \$24,720         \$200         \$150         \$53,782         \$7,062         \$7,062           \$200         \$4,720         \$2,500         \$7,000         \$0         \$9           \$200         \$2,500         \$1,000         \$0         \$9           \$200         \$2,500         \$1,000         \$0         \$9           \$200         \$3,000         \$13,167         \$11,500         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$		\$100	\$300	\$100	\$2,500	3001800 MAINTENANCE BUILD & IMPROV
SD         Admin         Fire         Sewer         Recreation           E         \$1,275         \$41,910         \$205,000         \$45,150           \$122,473         \$0         \$0         \$0         \$0           \$123,748         \$41,910         \$205,000         \$45,150         \$5,850           \$28,807         \$0         \$36,189         \$5,850         \$1,212           \$71,577         \$0         \$17,593         \$1,212           \$0         \$33,782         \$7,062         \$7,062           \$1         \$200         \$150         \$325         \$7,062           \$2,500         \$2,500         \$7,000         \$0         \$7,062           \$200         \$3,000         \$2,500         \$7,000         \$0         \$7,062           \$300         \$3,000         \$3,1,167         \$11,500         \$0         \$7,55         \$0		\$100	\$2,000	\$2,800	\$150	3001701 VEH MAINT/FUEL
SD         Admin         Fire         Sewer         Recreation           E         \$1,275         \$41,910         \$205,000         \$45,150           \$122,473         \$0         \$0         \$0         \$0           \$fer         \$123,748         \$41,910         \$205,000         \$45,150           TS         \$28,807         \$0         \$36,189         \$5,850           \$71,677         \$0         \$17,593         \$1,212           \$         \$200         \$150         \$53,782         \$7,062           \$4,720         \$2,500         \$7,000         \$0         \$0           \$500         \$2,500         \$7,000         \$0         \$0           \$4,720         \$2,500         \$7,000         \$0         \$0           \$500         \$3,000         \$3,500         \$11,500         \$0		\$0	\$1,000	\$500	\$300	3001700 MAINTENANCE EQUIP
SD         Admin         Fire         Sewer         Recreation           E $$1,275$$ $$41,910$ $$205,000$ $$45,150$ sfer $$122,473$ $$0$ $$0$ $$0$ \$42,870 $$42,870$ $$0$ $$36,189$ $$5,850$ 73 $$23,807$ $$0$ $$17,593$ $$1,212$ \$71,577 $$0$ $$53,782$ $$7,062$ \$200 $$32,500$ $$32,500$ $$0$ \$200 $$2,500$ $$32,500$ $$0$ \$200 $$2,500$ $$32,500$ $$0$ \$200 $$2,500$ $$32,500$ $$0$ \$200 $$2,500$ $$32,500$ $$0$ \$200 $$2,500$ $$32,500$ $$0$ \$200 $$2,500$ $$32,500$ $$0$ \$200 $$32,500$ $$0$ $$0$ \$200 $$32,500$ $$0$ $$0$ \$200 $$32,500$ $$0$ $$0$ \$200 $$0$ $$0$ </td <td></td> <td>\$0</td> <td>\$11,500</td> <td>\$13,167</td> <td>\$3,000</td> <td>3001500 WORKERS COMP &amp; LIAB. INSURANCE</td>		\$0	\$11,500	\$13,167	\$3,000	3001500 WORKERS COMP & LIAB. INSURANCE
SD         Admin         Fire         Sewer         Recreation           E         \$1,275         \$41,910         \$205,000         \$45,150           \$122,473         \$0         \$0         \$0         \$0           \$42,870         \$42,870         \$0         \$36,189         \$5,850           \$71,677         \$0         \$17,593         \$1,212           \$200         \$3,782         \$7,062           \$4,720         \$2,600         \$7,000         \$0           \$200         \$3,500         \$325         \$0           \$4,720         \$2,600         \$2,500         \$300         \$0           \$200         \$2,500         \$325         \$0 <td>S.,525</td> <td>\$775</td> <td>\$250</td> <td>\$0</td> <td>\$500</td> <td>3001400 HOUSEHOLD EXP</td>	S.,525	\$775	\$250	\$0	\$500	3001400 HOUSEHOLD EXP
SD         Admin         Fire         Sewer         Recreation           E         \$1,275         \$41,910         \$205,000         \$45,150           \$122,473         \$0         \$0         \$0         \$0           \$42,870         \$41,910         \$205,000         \$45,150         \$5,850           \$28,807         \$0         \$36,189         \$5,850         \$1,212           \$71,677         \$0         \$53,782         \$7,062           \$200         \$150         \$325         \$0           \$4,720         \$2,600         \$7,000         \$0	\$2,800	\$0	\$100	\$2,500	\$200	3001300 FOOD
SD         Admin         Fire         Sewer         Recreation           E         \$1,275         \$41,910         \$205,000         \$45,150           sfer         \$122,473         \$0         \$0         \$0           \$123,748         \$41,910         \$205,000         \$45,150           13         \$28,807         \$0         \$36,189         \$5,850           \$71,677         \$0         \$17,593         \$1,212           \$7,062         \$33,782         \$5,062	\$14,320	\$0	\$7,000	\$2,600	\$4,720	3001200 COMMUNICATIONS
SD     Admin     Fire     Sewer     Recreation       E     \$1,275     \$41,910     \$205,000     \$45,150       Sfer     \$122,473     \$0     \$0     \$0       \$42,870     \$0     \$205,000     \$45,150       \$2,8807     \$0     \$36,189     \$5,850       \$71,677     \$0     \$17,593     \$1,212       \$7,062     \$1,212	~ ~ ~	\$0	\$325	\$150	\$200	3001100 CLOTHING & PERSONAL
SD     Admin     Fire     Sewer     Recreation       E     \$1,275     \$41,910     \$205,000     \$45,150       \$122,473     \$0     \$0     \$0     \$0       \$fer     \$123,748     \$41,910     \$205,000     \$45,150       \$42,870     \$0     \$36,189     \$5,850       \$28,807     \$0     \$17,593     \$1,212       \$71,677     \$0     \$53,782     \$7,062		-				MATERIALS AND SERVICES
SD     Admin     Fire     Sewer     Recreation       E     \$1,275     \$41,910     \$205,000     \$45,150       \$122,473     \$0     \$0     \$0       \$fer     \$123,748     \$41,910     \$205,000     \$45,150       \$42,870     \$0     \$36,189     \$5,850       \$28,807     \$0     \$17,593     \$1,212       \$71,677     \$0     \$53,782     \$7,062						
SD     Admin     Fire     Sewer     Recreation       E     \$1,275     \$41,910     \$205,000     \$45,150       \$122,473     \$0     \$0     \$0       sfer     \$123,748     \$41,910     \$205,000     \$45,150       \$42,870     \$0     \$36,189     \$5,850       TS     \$28,807     \$0     \$17,593     \$1,212		\$7,062	\$53,782	\$0	\$71,677	Total Salaries & Benefits
SD     Admin     Fire     Sewer     Recreation       E     \$1,275     \$41,910     \$205,000     \$45,150       \$122,473     \$0     \$0     \$0       \$fer     \$123,748     \$41,910     \$205,000     \$45,150       \$42,870     \$0     \$36,189     \$5,850		\$1,212	\$17,593	\$0	\$28,807	3000211 SPECIAL DISTRICTS BENEFITS
SD     Admin     Fire     Sewer     Recreation       E     \$1,275     \$41,910     \$205,000     \$45,150       sfer     \$122,473     \$0     \$0     \$0       \$123,748     \$41,910     \$205,000     \$45,150		\$5,850	\$36,189	\$0	\$42,870	3000100 SALARIES AND WAGES
SD Admin Fire Sewer Recreation  S1,275 \$41,910 \$205,000 \$45,150  S122,473 \$0 \$0 \$0	745,080	Self-self-self-self-self-self-self-self-s		541,910	\$123,748	Total Revenue & Transfer
CSD Admin Fire Sewer Recreation  81,275 841,910 8205,000 845,150				222 ESSACS STATES ESTATES HARFOR HEALTH MANDED MA		2012200 Operating Transfer IN
CSD Admin Fire Sewer Recreation		\$45,150	\$205,000	841,910	\$1,275	REVENUE
		Recreation	Sewer		Adin	Sparding CVU
	BUDGET FY 12-13		227	2		4

Page 9

\$4,886 \$200,000 \$6,050					2011210 Prior Year Revenue  MAJOR OBJECT TOTAL  COST CENTER TOTAL
\$4,886 \$200,000	\$0	\$1,000	\$3,600	\$1,450	2070 MISCELLANEOUS 2011200 Miscellaneous
		\$3,500 \$200,000		\$1,386	2060 <b>CHARGES FOR SERVICES</b> 2008106 Fees 2010600 Other Charges for Current Services
\$0		\$0	\$0		2051 INTERGOVT REVENUE-FEDERAL
\$0				\$0	2006200 State-Other
\$6,012			\$6,012		2050 INTERGOVT REVENUE-STATE (grant)
\$655 \$1,000	\$60	\$500	\$35	\$60 \$1,000	2040 REVENUE FR USE OF MONEY & PROP 2003000 Interest 2003200 Rents & Consessions
\$355	\$355				2030 FINES 2002100 Other Court Fines
\$10,000 \$0	\$10,000 \$0				2020 <b>LICENSES, PERMITS &amp; FRANCHISE</b> 2001300 Road Privileges and Permits 2001600 Other License and Permits
\$31,310 \$3,500			\$31,310 \$3,500		2013 <b>OTHER TAXES</b> 2000904 Special Taxes 2000905 Special Taxes- Prior Year
n TOTAL	Recreation	227 Sewer	225 Fire	222 Admin 2014	Spalding CSD  ANTICIPATED REVENUE FOR FY 2013-2014

	222	22 M	P 2 P P		10 mos FY 12-13
Spalding CSD		6	Seve.	Recreation	O P
4/31/2013 REVENUE	999,5118	2	\$183,024	59, 795	\$349,370
Actual Expenses	AND EXPERTS COURSE CAMPAIGN PROPERTY SECURITY SE		0000771 O0000771 O0000771		7/3/2013
3000100 SALARIES AND WAGES	\$30,140	\$0	\$28,703	\$3,946	\$62,789
3000211 SPECIAL DISTRICTS BENEFITS	\$19,511	\$0	\$12,811	\$1,599	\$33,921
Total Salaries & Benefits	\$49,651	\$0	\$41,514	\$5,545	\$96,710
MATERIALS AND SERVICES					
3001100 CLOTHING & PERSONAL	\$0	\$0	\$50	\$0	\$50
3001200 COMMUNICATIONS	\$4,586	\$0	\$5,202	\$0	\$9,788
3001300 <b>FOOD</b>	\$14	\$856	\$0	\$0	\$870
3001400 HOUSEHOLD EXP	\$82	\$0	\$258	\$990	\$1,330
3001500 INSURANCE/Workers Comp	\$4,157	\$13,091	\$8,213	\$1,900	\$27,361
3001700 MAINTENANCE EQUIP	\$319	\$1,179	\$5,363	\$241	\$7,102
3001701 VEH MAINT/GAS	\$0	\$2,712	\$5,958	\$956	\$9,626
3001800 MAINTENANCE BUILD & IMPROV	\$5,215	\$0	\$757	\$772	\$6,744
3001900 MEDICAL SUPPLIES	\$0	\$1,336	\$0	\$0	\$1,336
3002000 MEMBERSHIPS	\$695	\$0	\$650	\$100	\$1,445
3002200 OFFICE EXPENSE	\$1,079	\$0	\$1,361	\$117	\$2,557
3002201 POSTAGE	\$91	\$139	\$585	\$0	\$815
3002300 PROF/SPECIALIZED SERVICES	\$14,432	\$0	\$11,742	\$8,348	\$34,522
3002400 PUB/LEGAL MAILINGS/POSTAGE	\$683	\$0	0\$	\$0	\$683
3002500 RENTS & LEASES EQUIP	\$31	\$241	\$1,719	\$241	\$2,232
3002600 RENTS & LEASES-BLDG & IMPROV	\$0	\$0	\$0	\$0	\$0
3002700 SMALL TOOLS & INSTRUMTS	\$31	\$0	\$1,598	\$15	\$1,644
3002800 SPECIAL DEPT EXPENSE	\$3,923	\$0	\$7,964	\$3,240	\$15,127
3002900 TRANSPORTATION & TRAVEL	\$1,252	\$0	\$0	\$0	\$1,252
3002901 CONFERENCES AND TRAINING	\$904	\$442	\$0	\$0	\$1,346
3003000 UTILITIES	\$8,102	\$1,160	\$6,328	\$331	
TOTAL MATERIALS and SERVICES	\$45,596	\$21,156	\$57,748	\$13,251 12,251	
TOTAL SALARIES & SERVICES	\$95,247	\$21,156	\$99,262	\$22,796	\$238,461
CAPITAL IMPROVEMENT	\$0	ŚO	\$0	\$0	\$0
3006200 EQUIPMENT FUND	\$0	\$926	\$3,754	\$0	\$4,680
3007000 Operating Transfer-Out	\$0	\$5,847	\$89,119	\$19,507	
GRAND TOTAL	\$95,247	\$28,929	\$192,135	\$42,303	\$358,614

		N23
SPALDING BOND FUND SEWER	Spalding CSD	

					Total Tayac Collect 2010 - 2011	
\$333,586.00				21-Dec-10		
\$154,553.00				19-Apr-11	Secured Collections	Secured
Total Collected				Date Collected	Revenue Collect by Taxes	Revenue
	THE REPORT OF THE PROPERTY OF					
\$186,568	\$186,568			3/2/2013	REVISED DEBT SERVICE SCHEDULE	REVISED
\$297,319 \$486,192	\$188,873	\$108,446	4.25%	9/2/2012	Assessment District No. 2004-1 Series A & B	Assessm
Semi Annual Payment Total Annual	nterest Due Semi A	Principal Due Ir	Interest	Payment Due	CSD	Spalding CSD
	SAN KANTANTANTANTANTANTANTANTANTANTANTANTANTA	service on the bond;	Se!			
generate annual revenues equal to one-tenth of average annual debt	es equal to one-tenth	nerate annual revenue	gei	Temp 2	County Fund Number	County F
	307-0071-7603376	Bond Reserve Fund: 307	<b>5</b>	\$492,699	Reserve Fund Requirement	Reserve
				150 Days	Foreclosure Covenants	-oreclos
the interest and penalties to pay the debt service;	interest and penalties	assessments, and of the	ass	0%	Redemption Premium	₹edemp
ection of unpaid	easurer from the colle	sums received by the Treasurer from the collection of unpaid	C.	30 days	Notice	Bond Call Notice
	307-0071-7603374	Bond Redemption Fund: 307-0071-7603374	80	4.25%	Interest Rate Range	nterest
				\$9,427,703	Amount of Bond Issue	mount
		anticipation notes;	<u> </u>	\$9,450,000	Authorized Debt Amount	\uthoriz
ng the District's bond	vements, and repayii	in connection with improvements, and repaying the District's bond		9/2/2047	turity	Final Maturity
cost of the improvements, including payment of the incidental expenses	s, including payment	st of the improvement	200	9/2/2007	Date of Bond Issue (Dated Date)	Date of b
	1: 307-0071-7603375	Bond Improvement Func	80	7/17/2007	Date of Resolution of Issuance	)ate of f
	\$193.977	Reserve Fund	Re	2007-3	Resolution of Issuance	esolution (
	\$240,879		70 00	1/20/2004	Date of Resolution of Intention	)ate of f
	\$200,423	Improvement Fund		2004-2	Resolution of Intention	?esolutic
	31, 2013	Balance as of March 31,	<b>B</b> 0		Formation and Bond Issue Information	ormatic

2010/2011-2 2011/2012-1

2011/2012-2

2009/2010-2 2010/2011-1

2009/2010-1

DUE DATE

DELINQUENCY SUMMARY SPALDING CSD

Dollars Levied % Delin

Dollars Delinquent Parcels Levied Parcels Delinquent

\$1,947.00

\$270,345

2.09%

\$5,649.00

909

\$270,345 \$271,337 \$271,337 \$271,337 \$268,721

2.09% 3.93% 4.64% 5.82%

\$5,649.00 \$10,673.00 \$12.595.00 \$15,633.00

909 917 917 912

42242

7/3/2013

\$268,721

8.22%

\$22,102.00

\$112,394.58	\$55,600.00	\$60,690.58	Total Actual cost to be allocated in the 2012-13 Budget
	\$55,600.00	\$26,062.87	Benefits
		\$34,627.71	Employee Admin Salaries
		Admin. Personnel	
	Admin Materials and Services	Gen Governmt	Administrative Department:
			FY 2012-13 Budget
\$111,849.52		99.5% Total	
\$4,541.46	Z	4.0% RECREATION	
\$90,544.10		80.6% SEWER	
\$16,763.95		14.9% FIRE	7/3/13 11:14 AM
	=	Non-Administrative Departments	
			FY 2012-13 COST ALLOCATION
		DESCRIPTION OF THE OFFICE OF THE OFFI	Spalding CSD
<b>3</b>		REMINISTRATION OF THE PROPERTY	

#### Spalding CSD

EMPLOYEE PAY SCALE, BOARD INFORMATION & DISTRICT FEES	1000	2
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W. S.						
POSITION (per month)	1st Six Months 1:	1st thru 2nd Year	3rd Year	4th Year	5th Year	Hrs. per week
General Manager (Salary)*	\$2,500.00	\$2,685.00		\$2,960.21	\$3,108.22	
Wastewater System Operator *	\$3,000.00 \$702.41	\$3,167.00 \$739,38	0 \$3,325.35 \$776.34	<b>\$4,026.62</b> \$815.16	\$4,202.95 \$855.92	9.75 9.75
Clerk *	\$1,300.73	\$1,369.19	❖	\$1,517.11	\$1,592.96	
Seasonal Park Ranger	\$900.00	\$945.00	0 \$992.25	\$1,041.86	\$1,093.96	5 0
* includes salary and Health Benefit Paid by Employer	Paid by Employer					
BOARD MEMBERS	POSITION	TERM EXPIRES	APPOINTED	ELECTED		
John Montecelli	Chair Person	12/3/2014		11/2/2012		
Jack Glendon	Member	12/3/2014	5/22/2013			× ××××××××××××××××××××××××××××××××××××
Dan James	Member	12/3/2014	9/12/2012			
Larry Doss	Member	12/2/2016		11/2/2012		
Ted Thomas	Member	12/2/2016	6/12/2013			
SCHEDULE OF FEES FOR SERVICE	AMOUNT	TINU				
Sewer Connection/Disconnect	\$200	per EDU	Fire Emerg Response	\$75	per incident	plus equipment
Sewer O&M Fee Annual	\$300		Fire Equip Charge			
Sewer O&M Fee Quarterly	\$78		Ambulance	\$23	per hour	
Wastewater Assistance	\$30	per hour	Chief's Veh	\$23	per hour	
Annual Parking Permit	\$75	each	Engine	\$33	per hour	
Extra Vehicle Parking Permit	\$10	each	Tender	\$27	per hour	
Two Day Day Use Permit	<u>ئ</u>	each	Out of Spalding Resp.	\$125	per incident	plus equipment
Three Day Day Use Permit	\$22	each	Weed Abatement	\$50	per hour	
Five Day Day Use Permit	\$36	each				
Day Use Fee	\$8	each				aton side
Dock Application Fee	\$10	each				
Boat Dock Slip Fee	\$25	each				
Meeting Hall Rental	\$25	per hour				
Return Check Fee	ტ გ გ	each				
Copy and Fax Fee per Page	\$0.10	each				

7/3/2013

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Dailant Cot	2013 - 2	2013 - 2014 Budget Sum	TIME		
BUDGET SUMMARY	Adrin	7.F.C	Sewer	Recreation To	
TOTAL REVENUE & TRANSFERS IN	\$115,746	\$44,457	\$205,000	\$10,415	\$375,618
TOTAL EXPENDITURES AND TRANSFERS OUT	\$116,290	\$58,405	\$207,734	\$14,952	\$397,380
TOTAL DIST. CASH BALANCE REQUIRED	(\$544)	(\$13,948)	(\$2,734)	(\$4,537)	(\$21,763)
CASH BALANCE AVAILABLE 6/30/12	\$21,783	\$20,926	\$292,171	\$41,706	\$376,586
SUMMARY OF RESTRICTED FUNDS	Jr.	Inrealized Income	***************************************	(30,000.00)	
Captial Replacement Reserve Started 2013	S13,539	(\$5,448)	(\$129,226)	(\$6,673)	(\$155,877)
Encumbrance Reserve   10% of 6/30/12 cash balance	(\$2,178)	(\$2,093)	(\$29,217)	(\$1,671)	(\$35,159)
Captial Replacement Reserve 2014			(\$50,000.00)	(\$2,500)	(\$52,500)
TOTAL PROJECTED CASH BALANCE 6/30/14	\$23,752	\$8,581	\$88,363	(\$5,594)	\$115,102
20% Cash balance recommended for 6/30/13	\$23,258	\$11,681	\$41,547	\$2,990	\$79,476
Fire Improvement Fee Total as of 5/30/2013		\$21,733	NOTE THE TAXABLE PROPERTY OF THE PROPERTY OF T	A STATE OF THE STA	
201	2012- 2013Adopted 20	2013 - 2014 Proposed	Change	% of Change	
DISTRICT TOTAL					
Revenue: Total Revenue Exprace:	\$283,475	\$262,382	(21,093.00)	0% km m	
Salaries/Benefits	\$132,521	\$119,815	(12,706.39)	-10%	
Materials & Services	\$283,510	\$253,566	(29,944,48)	-11%	
Total Expenses	\$448,250	\$397,380	(50,869.79)	-11%	
Net Change	(\$164,775)	(\$134,998)	29,776.79	-18%	
ESTIMATED CASH FUND BALANCE (July 1, 2014)	30-Jun-12	30-May-13	ANNORANCE CONTRACTOR OF THE PROPERTY OF THE PR		Est. June30, 2014
Admin	\$21,783	\$40,004	\$18,221	184%	\$39,460
Fire	\$20,926	\$31,070	\$10,144	148%	\$17,122
Sewer	\$292,171 \$41,706	\$302,274 \$9,786	\$10,103 (\$31,920)		\$299,540 \$5,249
Total	\$376,586	\$383,134	\$6,548	2%	\$361,371
FIRE Prop 4 Limit	\$100.122	\$107.221	\$7,099	10 L	7/3/2013
				ACCOUNT TO THE PARTY OF THE PAR	